

TRANSPORT BOARD

4th September 2020

FOR INFORMATION – SCR Performance Report

Purpose of Report

This paper and accompanying programme summaries and performance dashboards provide Board members with current performance information on transport programmes delivered by the SCR Executive on behalf of the LEP and MCA

Thematic Priority

Secure investment in infrastructure where it will do most to support growth

Freedom of Information

This paper may be released under a Freedom of Information request. In this section, it must be clear if the paper has any exemption under [Part II of the Freedom of Information Act 2000](#)

Recommendations

That Board members:

1. Scrutinise the performance information provided in order to identify future performance deep-dives or significant areas of risk; and
2. Review the format and detail of information to inform future iterations of the dashboard.

1. Introduction

- 1.1 Programme summaries and performance dashboards for the transport programmes of the LEP and MCA are attached for members to review -

- Transforming Cities Fund (Tranche 1) - **Appendix 1(a) and (b)**
- Transforming Cities Fund (Tranche 2) – **Appendix 2(a) and (b)**
- Emergency Active Travel Fund (Phase 1) – **Appendix 3(a) and (b)**
- Access Fund for Sustainable Travel 2017-2020 – **Appendix 4(a) and (b)**
- Access Fund for Sustainable Travel 2020/21 – **Appendix 5(a) and (b)**
- Local Growth Fund - **Appendix 6(a) and (b)**
- SCR Borrowing – **Appendix 7(a) and (b)**
- Transport Activity – **Appendix 8(a) and (b)**

2. Proposal and justification

- 2.1 The following is a summary of performance by programme -

2.1.1 Transforming Cities Fund (Tranche 1)

In 2018 the Department for Transport ('DfT') awarded £4.2m for a programme of capital works focused on active travel initiatives to strengthen connectivity of key digital and manufacturing assets along the innovation district.

Outputs and Outcomes

The agreed programme targets are –

- Number of active travel projects – 14, to be complete by 31st December 2020
- Number of walking journeys – 3421, to be complete by 31st March 2022
- Number of cycling journeys – 2023, to be complete by 31st March 2022

Performance Summary

11 projects are now complete with the programme extended to December 2020 to enable completion of the remaining 3 projects. Claims of £1.49m have been received against a forecast spend of £3.1m by Q1, of which £1.05m has been paid.

Management Action

As a result of the pandemic, change control was followed and the Department for Transport approved a programme extension. Concerns regarding outstanding claims has been escalated with submissions due during August.

2.1.2 Transforming Cities Fund (Tranche 2)

In March 2020 the DfT awarded £164m for capital works focused on active travel and public transport schemes.

Outputs and Outcomes

The programme targets will include bus infrastructure, urban traffic control and active travel route interventions; further detail will become available as the business cases progress through the SCR Assurance Framework.

Performance Summary

There is significant concern regarding deliverability of the programme not least due to the impact of the pandemic, alongside resourcing issues. Contracts have been drafted to facilitate payment of £2.9m development costs in advance of full approval, the sole output being submission of an Outline Business Case ('OBC'). Of the 29 contracts; 11 are now live, 17 are yet to be signed and 1 is pending release subject to receipt of additional detail. No OBC's have been submitted despite 3 being due in Q1.

Management Action

A programme review has commenced to consider remedial plans for activity not progressing as anticipated. Change control will be followed and will be subject to formal consideration by the delegated authority in October, alongside agreement by the DfT.

2.1.3 Emergency Active Travel Fund (Phase 1)

In June 2020 the DfT awarded £1.4m for revenue and capital activity focused on temporary active travel provisions across South Yorkshire as a response to the pandemic. This activity is to be complete by 28th September.

Outputs and Outcomes

The activity includes road closures, reduced speed limits, segregated cycle lanes, widening pathways and temporary cycle parking along 24.79km of routes.

Performance Summary

4 contracts were released following Q1, 1 has been signed to date. Activity is progressing well with some changes anticipated to accommodate the emergency nature of the programme.

Management Action

Change control will be followed to address the anticipated changes, this is subject to approval.

2.1.4 Access Fund for Sustainable Travel; 2017-2020 and 2020/21

In 2017 the DfT allocated £7.4m revenue funding that aims to support access to employment, education and training, and increasing provision of walking/cycling services. In 2020 a further £2.4m was secured to continue activity for 1 year.

Outputs and Outcomes

The programme has a multitude of outcomes categorised across 10 work packages. A selection has been summarised to reflect 2017-2020 programme performance-

Outcome	Baseline	Actual
Individuals receiving cycle training	5,975	17,658
Cycle loans (regular or electric)	2,080	2,621
Schools engaged in Active Travel sessions	426	395
Cycles checked/serviced	8,679	6,175
Wheels to Work scooter loans	450	523
Passengers on Job Connector bus services (per week)	36,300	9,890
Number of vehicles receiving ECO Stars rating	500	1,958
Disabled individuals receiving independent travel training	240	392
Number of individuals engaged at cycle safety event	9,850	15,501
Walking Boosts participants	2,274	3,067

Performance Summary

- 2017-2020 programme - Claims totalling £7.19m have been paid, with a further £228k overdue against accruals. An underspend of £509 is being rolled into the 2020/21 programme. Performance has been strong with a proportion of the 2019/20 targets to be confirmed during 2020/21, though no issues are anticipated.
- 2020/21 programme - 5 contracts were released; all are yet to be returned. Delivery in Q1 was severely curtailed due to the pandemic, as a result change control is required.

Management Action

Scheme promoters have been asked to submit outstanding claims, and where possible any outstanding performance data, by the end of December. Change control will be followed for the 2020/21 programme, which is subject to approval.

2.1.5 Local Growth Fund ('LGF')

From a LGF programme of £360m, £40.161m is ring fenced for a retained major's scheme. £31.6m is also committed for 7 projects focused on enabling transport infrastructure; 4 are complete, 2 are in delivery and 1 is pending contract for £2.4m.

Outputs and Outcomes

The project targets for LGF transport schemes are –

- Length of road resurface – 2.39km, to be complete by March 2022
- New cycles ways – 44km, delivered March 2018
- Commercial floorspace created – 940,000sqm, to be complete by March 2022

Performance Summary

At the end of Q1 funding is 84% claimed with the remaining 3 projects forecasting spend of £4.9m this financial year.

Management Action

The project pending contract in Q1 was approved in July 2020. A contract is being drafted and will be issued for signature imminently. No issues have been raised on the 2 projects in delivery nevertheless, quarterly monitoring continues.

2.1.6 SCR Borrowing and Transport Activity

Borrowing of £19.79m, capital resources of £6.91m and DfT funding of £2.5m was secured for investment in transport infrastructure and improving local air quality.

Outputs and Outcomes

Collectively, 5 projects were approved to deliver -

- Fully operational interchange and car park – 1, complete March 2020
- New rail track – 10km, to be complete by March 2021
- New low and ultra-low emission buses – 69, complete March 2020
- Production of Outline Business Case – 1, to be complete by September 2020

Performance Summary

- SCR Borrowing - 1 project is practically complete, and 1 project has reprofiled £1.1m spend from 2019/20 into 2020/21 and is due to complete in March. The 2 projects have £4.6m left to claim in 2020/21.
- Transport Activity - 1 project completed in 2017. 1 project is pending completion, subject to onward reporting to DfT. The remaining project is due to be financially and practically complete in 2020/21.

Management Action

The trajectory indicates that spend and outputs will be achieved this year on both programmes, nevertheless quarterly monitoring continues to ensure that targets are met.

3. Consideration of alternative approaches

- 3.1** Members can shape how the projects are grouped for presentation within the dashboards, and the information included, to fulfil their remit for performance management.

4. Implications

4.1 Financial

LGF allocations are annual, therefore all contracted projects are monitored closely to ensure any potential underclaims are mitigated to prevent loss of funding.

DfT allocations are awarded for a set deliverable, therefore all contracted projects are monitored closely in accordance with the SCR's and DfT's governance requirements.

4.2 Legal

Contracts are in place for all projects/programmes where the MCA is the accountable body.

4.3 Risk Management

Risks on all projects are recorded, discussed during review meetings and remedial plans agreed and escalated as appropriate.

4.4 Equality, Diversity and Social Inclusion

All projects promote inclusivity to ensure residents across SCR can access support/opportunities regardless of where they live.

5. Communications

5.1 All existing projects form part of the organisation's communication plans.

6. Appendices/Annexes

6.1 Appendix 1 - 8 (a) and (b) as detailed in 1.1.

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Background papers used in the preparation of this report are available for inspection at: N/A

Other sources and references: N/A